

National Institute of Educational Planning and Administration

(Deemed to be University)

PROSPECTUS



M. Phil. - Ph. D. Programme, 2021 - 2022



Vision

To evolve a humane learning society through advancement of knowledge

Mission

To become a centre of excellence in educational policy, planning and management by promoting advanced level teaching, research and capacity building in national and global contexts

Genesis of NIEPA

The National Institute of Educational Planning and Administration (NIEPA) has its origin dating back to 1962 when the UNESCO established the Asian Regional Centre for Educational Planners, Administrators and Supervisors which later became the Asian Institute of Educational Planning and Administration (AIEPA) in 1965. The AIEPA was later on converted into the National Staff College for Educational Planners and Administrators as its Asian Programs Division in 1973. Subsequently, with increasing role and functions of the National Staff College, particularly in capacity building, research and professional support services to the state governments, it was transformed into the National Institute of Educational Planning and Administration (NIEPA) in 1979. In recognition of the pioneering work done by the organization in the field of educational planning and administration, the Ministry of Human Resource Development, Government of India has empowered NIEPA to award degrees by way of conferring on it the status of deemed to be University in August, 2006 under Section 3 of the UGC Act, 1956.

Message from the Vice-Chancellor

The National Institute of Educational Planning and Administration (NIEPA), established by the Ministry of Education, Government of India, is a premier organization dealing with capacity building and research in planning and management of education.

The National Institute comprises eight Academic Departments and two Centres. It has an outstanding multi-disciplinary faculty and a library which is well stocked with a large number of books, national and international journals and official documents in the area of educational planning and administration.

In addition to its multifarious activities, the National Institute offers Integrated M.Phil.-Ph. D., Full-time Ph.D. and Part time Ph.D. Programme in educational policy, planning and administration from a broader interdisciplinary perspective. The research programmes of NIEPA cover all levels and types of education from both national and international development perspectives.

NIEPA has extensive collaborative arrangements with reputed institutions within and outside India such as the International Institute for Educational Planning, UNESCO, Paris and also works closely with UNESCO, UNICEF, UNDP, World Bank and other international development agencies. Students thereby get the opportunity to interact with scholars visiting from various institutions from across the world.

We look forward to receiving young and bright scholars at the Institute who are committed to the pursuit of knowledge and excellence in education through research at M.Phil. and Ph.D. levels.



(N.V.Varghese)

February, 2021

Contents

1	About the National Institute	3
2	M. Phil. - Ph. D. Programme 2021-2022	4
3	Eligibility	5
4	Selection and Admission	6
5	Programme Duration	8
6	Fees and Fellowships	10
7	Programme Structure	11
8	Evaluation	12
9	Provision in the Event of Discontinuation	13
10	Programme Calendar	13
11	General Conditions	14
12	Committees for M.Phil. -Ph.D. Programme	15
13	Faculty	17
14	Administration and Support Services Staff	20
15	Annexure-I: Broad Areas of Research	21

1. About the National Institute

The National Institute is engaged in capacity building and research and development in policy making, planning and administration of education. The Institute is fully financed by the Ministry of Education, Government of India. Apart from other activities relating to capacity development and professional support to public agencies in educational policy, planning and administration, the Institute is also engaged in producing skilled manpower through its M. Phil. and Ph.D. programme in Educational Policy, Planning and Administration.

The National Institute maintains a state of the art library, which caters to the needs of the scholars interested to work in the area of educational policy, planning and administration and related interdisciplinary subjects. The library provides efficient services to facilitate the faculty, researchers, administrators, policy makers and participants of its capacity building programmes in their academic endeavours. NIEPA library has a collection of more than 60,000 books. It regularly subscribes to about 240 Indian and foreign journals and periodicals. The library is fully computerized and it provides referencing services through Internet, ERIC and DELNET based virtual library mode.

The Institute's Documentation Centre has a wide and rich collection of more than 18,500 volumes on educational planning and administration. The Documentation Centre offers a unique collection of official reports, documents and other government publications such as state gazetteers, state census



International Participants

reports, world handbooks, educational surveys, five-year plans, etc. It also holds a rich collection of dissertations of the Institute's P.G. Diploma Course in Educational Planning and Administration (PGDEPA) and International Diploma Course in Educational Planning and Administration (IDEPA). It also has built up a Digital Archives with nearly 10,000 documents. The Institute is well equipped in terms of basic infrastructure to promote teaching and research. It has modern

classrooms, seminar halls and state of the art ICT labs with internet connectivity.

Faculty

The Institute has highly qualified multi and inter-disciplinary faculty having rich national and international experience, supported by competent administrative and academic support staff.

2. Integrated M.Phil. - Ph.D. Programme 2021-22*

The National Institute offers M. Phil - Ph.D. programme in Educational Policy, Planning and Administration from a broader inter-disciplinary social science perspective.

These programmes are designed to build the research capacity of scholars from varied backgrounds and provide a strong knowledge and skill base in related areas of educational policy, planning, administration and finance. The research studies completed under the M. Phil. and Ph. D. programmes are expected to make significant contributions in enriching the knowledge base, besides providing critical inputs for policy formulation, implementation of reform programmes and capacity building activities. The broad areas of research, covering school and/or higher education are as under:



M. Phil. - Ph.D. Candidates taking Examination

- ◆ Educational Policy
- ◆ Educational Planning
- ◆ Educational Administration
- ◆ Educational Finance

Broad Areas of Research

1. Quality and Learning Outcomes
2. Equity, Diversity and Inclusion
3. Technology in Teaching Learning
4. Governance and Accountability

Details within these broad areas are listed in Annexure -I

* Any change in the M.Phil. Programme for the academic year 2021-22 will be subject to notification/orders from UGC/MOE

The National Institute follows all mandatory provisions in the reservation policy of the Government of India for admission to its M.Phil. and Ph. D. Programmes.

In 2021-22, a maximum of 20 scholars shall be selected for admission to the M.Phil. - Ph.D. Programme.

3. Eligibility

3.1 Integrated M. Phil. - Ph.D Programme

- (a) Candidates seeking admission to the Integrated M.Phil. - Ph.D. Programme shall have minimum of 55% marks (50% for SC/ST candidates, OBC (Non creamy layer) and Persons with Disabilities) or its equivalent grade in Master's Degree in Social Sciences and allied disciplines from a recognized university. Candidates possessing Master's degree in other areas may also be considered if he/she has teaching experience or experience of working in the area of educational policy, planning and administration.
- (b) Preference to those candidates who have been NET qualified and awarded Junior Research Fellowships by the UGC, with the above-mentioned educational qualifications to apply.
- (c) Candidates who are yet to clear their final examination at the Master's level are also eligible to apply **provided they pass the examination as per the eligibility conditions laid down at a) above and submit its proof at the time of the entrance examination.**
- (d) M.Phil. graduates of NIEPA will be eligible for consideration for admission to the Ph.D. Programme after due scrutiny by the Admission Committee, if they obtain a FGPA of 5 or above on the ten point scale.

3.2 Ph. D. Programme

a) Full-time

1. The candidates applying for full-time Ph.D Programme should meet the qualifications mentioned in 3.1 above.
2. The Institute also offers admission to full-time Ph. D. Programme for candidates with M.Phil. Degree in educational policy, planning and administration. or
3. Candidates with M.Phil. in social sciences/allied areas having publications of high standard are considered for admission in Ph.D. programme.

b) Part-time

Institute also offers Part-time Ph. D. Programme based on the criteria as laid down in the rules of the university. A candidate seeking admission to Part-time Ph.D. programme is required to meet the following criteria:

- i. Should possess the educational qualifications as mentioned in Para 3.1 (a & b) above;
- ii. Currently, should be in full-time regular employment;
- iii. Should be a senior level educational functionary with a minimum of five years work experience in teaching/research or in educational policy, planning and administration.
- iv. Should be eligible for at least one year leave from his/her organization to do the course work.

4. Selection and Admission

Candidates should apply online in the prescribed Google form for admission to integrated M.Phil-Ph.D. programme or Full/Part time Ph.D. of the Institute.

A non-refundable sum of Rs. 400/- (Rs. 200/- for SC/ST and EWS candidates) through online payment as application fee is mandatory for seeking admission for the above programme. The Prospectus can be obtained from NIEPA after online payment.

A Google forms link will be available on NIEPA website. A print of the filled in Google form along with the required documents (check list given below), online payment receipt and three copies of the brief write-up on any one of the proposed area (s) or research in around 2500 words within the broad areas of educational policy, planning administration and finance as per the outline given on page No. 7 may be sent. The envelope should be distinctly marked as “Admission to M. Phil.-Ph.D. Programme 2021-22”. The print of the Google form can also be submitted in person/by post to the office of the Registrar. **Candidates who are in employment must send their application through proper channel mentioning a clause by the forwarding officer that in case of selection, the candidate will be granted one year leave to undergo Course Work at NIEPA, time as required to attend seminars and to carry out other related work.**

Checklist of the required documents to be sent with application form is as under:

- 10th marks sheet and Certificate
- 12th marks sheet and Certificate
- BA consolidated marks sheet and Degree
- MA consolidated marks sheet and Degree
- M.Phil Marks sheet and Degree
- Caste/ EWS/ Persons with Disabilities certificates, if applicable
- Work Experience certificate, if required.

- Fee Receipt
- 3 copies of proposal
- NOC form employer if working

Application should be sent by registered post to the registrar so as to reach him latest by **15th May, 2021** to the address given below:

The Registrar
National Institute of Educational Planning and Administration (NIEPA)
17-B, Sri Aurobindo Marg
New Delhi-110016
India

The brief write-up should be structured around the proposed topic incorporating therein the importance of the topic, the analytical review of the existing literature on the chosen topic and the research issues proposed to be addressed by the candidate. In each area mentioned, the focus of the proposed write-up should specifically bear upon aspects related to educational policy, planning, administration and finance as the case may be. Suggested outline for the brief write-up is given as under:

- ◆ Title
- ◆ Introduction
- ◆ Rationale of the study, i.e. importance and need for the proposed study
- ◆ Brief review of related literature
- ◆ Research questions
- ◆ Objectives
- ◆ Proposed methodology
– Sample, Tools, Procedure
- ◆ Implications of the proposed research
- ◆ References



Computer Lab

Only the short-listed candidates will be called for written test and interview through which the Institute will assess the research aptitude, general awareness of the candidate about the educational issues, and chosen topic, comprehension of research literature and ability to interpret data and draw inferences.

5. Programme Duration

5.1 Integrated M.Phil.-Ph. D. Programme

The Institute offers Integrated M.Phil.-Ph.D. Programme in Educational Policy, Planning and Administration of five years duration which comprises one year of compulsory course work followed by one year for dissertation work for completion of M.Phil. degree Programme. Of the scholars who successfully completed the M.Phil. programme of the Institute and meet the prescribed criteria (presently FGPA of 5 or above on the ten point scale) are eligible for admission to the Ph. D. Programme. Such scholars are eligible to submit their Doctoral thesis only after two years of registration for the Ph. D. Programme.

5.2 Ph. D. Programme

a) Full-time

It is mandatory for all the scholars admitted to the Ph. D. Programme (except those who have obtained M. Phil. degree from NIEPA) to complete the one year course work before confirmation of their Ph. D. registration after which they are eligible to submit their thesis only after 2 years from the date of confirmation for registration to the Ph.D. programme.

b) Part-time

Part-time Ph.D. scholar would be eligible for submission of his/her Ph. D. thesis after a minimum period of three years from the date of registration for the Ph.D. programme. It is mandatory for all the scholars admitted to the part-time Ph. D. programme to complete one year course work before confirmation of their Ph.D. registration.

Note:

- (a) Scholars of M.Phil. - Ph. D. Programme are expected to be present in the Institute for the whole duration of the programme. The programme shall commence from **12th July, 2021**.

- (b) Part-time Ph. D. scholars are also expected to be available in the campus very often for attending seminars and discussions, besides attendance at the course work to fulfil the academic requirements of the programme as prescribed in the rules and regulations of the Institute.
- (c) A scholar, in consultation with his/her supervisor(s), will have to identify, prepare and submit the revised research synopsis latest by the end of the first year of his/her programme of study. This will be a necessary condition for confirming registration of the full-time scholars. If he/she fails to finalize the proposal and complete the registration process within a reasonable period, his/her admission shall be cancelled.
- (d) Once confirmed as a full-time scholar, he/she shall work on the approved research topic for a period of one year to be eligible to submit his/her M. Phil. Dissertation, and minimum two years after registration in the Ph.D. programme, to be eligible to submit his/her Ph. D. thesis.
- (e) The scholar shall submit through his/her supervisor(s) four copies of the M. Phil. Dissertation along with four copies of the abstract within 2 years from the date of admission in M. Phil. programme.



Library and NIEPA Publications

- (f) The scholar shall submit through his/her supervisor(s) five copies of the Ph. D. thesis not prior to two years (for Full-time scholars) and three years (for Part-time scholars) from the date of registration to the Ph.D. programme. Besides, the scholar shall also submit five copies of the abstract of the thesis in not more than 2500 words. He/she shall also be required to make a presentation and defend his/her research work in a seminar, at least three months prior to submission of the thesis.
- (g) Both M.Phil and Ph.D. programme will be governed by the rules and regulations of the National Institute of Educational Planning and Administration.

6. Fees and Fellowships

6.1 Fee Structure

Fee	Amounts (in ₹)	Remarks
A. Fees		
Admission Fee	5,000.00	Payable at the time of admission
Course Fee (Annual)	5,000.00	Payable at the time of admission
Annual Programme Fee	2500.00	Payable per annum by all M.Phil. & Ph.D. Scholars (including Part-time Ph.D.) from second year onwards
Course Evaluation Fee	1,000.00	Payable at the time of admission
Thesis/Dissertation Submission Fee	Ph. D. 4,000.00 M. Phil. 2,000.00	Payable at the time of submission of thesis/Dissertation
Thesis/Dissertation Re-submission Fee	Ph. D. 1000.00 M. Phil. 500.00	Payable along with the request form
Award of Provisional Certificate	1000.00	Payable along with the request form
Award of Degree	1000.00	Payable along with the request form
Issue of Duplicate Degree	500.00	Payable along with the request form
Issue of Transcript	500.00	Payable along with the request form
B. Caution Money (Refundable)		
Library	2,000.00	Payable at the time of admission
Computer Centre	2,000.00	Payable at the time of admission

Note: The fee structure mentioned above is subject to change as per the decision of the Institute.

6.2 Fellowships

Candidates admitted for the integrated M.Phil.-Ph.D. and Full-time Ph. D. programme will be provided NIEPA fellowship. Candidates who have qualified the National Eligibility Test (NET) with Junior Research Fellowships awarded by the UGC will draw the same through the National Institute as per the norms and procedures laid down by the UGC. However, the continuation of the fellowship shall be subject to the satisfactory progress report of the scholars duly approved by his/her supervisor and appropriate committees at NIEPA.

The scholars of the M. Phil. and Ph.D. programmes would be required to provide part-time assistance to NIEPA faculty in research and training programmes of the National Institute.

7. Programme Structure

7.1 Integrated M.Phil.-Ph. D. Programme will be offered in three parts

Part I	Course work
Part II	M.Phil. Dissertation work
Part III	Ph.D. Thesis work

7.2 Ph.D. programmes (Full-time & Part-time) will be offered in two parts:

Part I	Course work
Part II	Ph.D. Thesis work

7.3 Course Work

Course work which is of one year duration comprises of two semesters. Seven Compulsory courses are of two credits each and two Optional courses (to be opted from a list of sixteen courses) are of one credit each totalling 16 credits and Summer Internship/ProjectWork is of four credits.

Courses	Title	Credits
CC-1	Perspectives on Education	2
CC-2	Education in India	2
CC-3	Research Methodology-I	2
CC-4	Educational Policy	2
CC-5	Research Methodology-II	2
CC-6	Educational Planning	2
CC-7	Educational Administration and Management	2
OC-1	Optional Course	1
OC-2	Optional Course	1

The first four Compulsory Courses will be transacted in the first semester, while the rest three Compulsory Courses and two Optional Courses will be transacted in the second semester.

7.4 Dissertation

After the successful completion of course work, the M. Phil. scholars are required to work for the Dissertation and viva voce of 16 credits from the beginning of the second year, which will lead to M.Phil. degree.

7.5 Thesis

The scholars registered for Ph. D. Programme will work on an approved topic and submit the thesis under an identified supervisor. After satisfactory evaluation, successful scholars shall be awarded Ph. D. degree.



M. Phil. and Ph.D. Scholars

8. Evaluation

The course work of the M. Phil. and Ph. D. programme will be assessed through continuous and comprehensive evaluation (CCE) which will be based on multiple sources, criteria and techniques of assessment. It would provide enough feedback and space for improvement. Scheme of evaluation will involve assessment on the basis of seminar presentation, term paper, book review, field attachment, etc. At the end of the course work, there shall be a written examination.

9. Provision in the Event of Discontinuation

- 9.1** In the event of a student discontinuing the programme after the completion of Part I of the M.Phil. Course, he/she may be permitted to leave after due consideration by the authorities of the Institute with a certificate stating the credits earned in Part I of the course. Such a candidate may choose to return to the course later within three years to complete the M.Phil. Programme; in which case he/she may be exempted from undertaking Part I of the course again.
- 9.2** In the event of Full - time Ph.D. student discontinuing the programme after completing the Course-work, he/she may be permitted to discontinue after due consideration by the authorities of the Institute. In such an event, the student may be given a certificate stating the credits earned by him/her in the Course-work.
- 9.3** If a student discontinues after successful completion of the Course-work and confirmation of the Ph.D. topic, he/she may be allowed to return to the programme later within three years, after seeking readmission, to complete the Ph.D. programme.

10. Programme Calendar*

1.	Last date for the receipt of application	15 th May 2021
2.	Written test	19 th June 2021
3.	Interview	21-22 nd June 2021
4.	Declaration of final results	25 th June 2021
5.	Last date for admission	9 th July 2021
6.	Commencement of M.Phil. - Ph.D. Session/Course work	12 th July 2021

* Changes if any will be intimated through the NIEPA website: www.niepa.ac.in

11. General Conditions

- (i) A scholar admitted for M. Phil. and Ph. D programme of the National Institute shall not be allowed to pursue any other course (full-time or part-time) leading to a degree or diploma. Such concurrent activity, if brought to notice, shall call for cancellation of admission to the M. Phil. and Ph. D programmes and disciplinary action.
- (ii) A full-time scholar shall not be permitted to apply for or take up any employment during the duration of the course of the M. Phil./Ph. D.
- (iii) Candidates who are already in employment shall have to submit 'No Objection Certificate' from their respective employers while applying for any of the M. Phil. and Ph. D. Programmes of the University, along with assurance of leave for necessary period.
- (iv) Scholars shall have to clear all dues before submission of the M.Phil. Dissertation and Ph. D. Thesis except those who have been enrolled in Integrated M.Phil.-Ph. D.Programme, obtained FGPA of 5 or more on the ten point scale after completion of M.Phil Programme and opted for pursuing Ph.D. programme. These candidates need to clear all dues before submission of Ph.D. thesis and not after submission of M.Phil. Dissertation .
- (v) Scholars of the M. Phil. and Ph. D programmes of the National Institute shall have to observe the condition of residence in Delhi/NCR during the respective programmes. However, in connection with the research work/field work, they may be allowed to go out of station with the prior permission of the supervisor(s).
- (vi) All scholars shall be subject to the rules and regulations of NIEPA regarding attendance, leave and other aspects. 75% attendance is mandatory to appear in the Term-end Examination for all Scholars.
- (vii) All scholars are expected not to get involved in any manner in ragging activities. Any scholar found indulging in such activities would be punished as per the U.G.C. guidelines as given below
 - * Cancellation of admission.
 - * Suspension from attending classes.
 - * Withholding/withdrawing Scholarship/Fellowship and other benefits.
 - * Debarring from appearing in any test/examination or other evaluation process.
 - * Withholding results.
 - * Debarring from representing the institution in any regional, national or international meet, tournament or youth festival etc.

Collective punishment : When the persons committing or abetting the crime of ragging are not identified, the institution shall resort to collective punishment as a deterrent to ensure community pressure on potential ragger.

Helpline No. 1800- 180-5522(24x7 toll free) or email : helpline@antiragging.in
- (viii) Care will be taken to facilitate students with special needs in all possible ways.

12. Committees for M.Phil. - Ph.D. Programme

Sr. No.	Name of the Committee	Members
1.	Steering Committee	<ol style="list-style-type: none"> 1. Prof.Vineeta Sirohi, Chairperson 2. Dr. Rasmita Das Swain, Member 3. Dr. Naresh Kumar, Member 4. Dr. Suman Negi, Member
2.	Standing Advisory Committee	<ol style="list-style-type: none"> 1. Prof. SudhanshuBhushan, Chairperson 2. Prof. A.K. Singh, Member 3. Prof.Pranati Panda, Member 4. Prof. Kumar Suresh, Member 5. Prof. K. Biswal, Member 6. Prof.Vineeta Sirohi, Member
3.	Committee for allotment of supervisors (CAS)	<ol style="list-style-type: none"> 1. Prof. A.K. Singh, Chairperson 2. Prof. Kumar Suresh, Member 3. Prof. Mona Khare, Member 4. Prof. K. Biswal, Member 5. Prof.Vineeta Sirohi, Member Secretary
4.	Committee for Half yearly Progress Review	<ol style="list-style-type: none"> 1. Prof. Sudhanshu Bhushan, Chairperson 2. Prof. A.K. Singh, Member 3. Prof. Kumar Suresh, Member 4. Prof.Vineeta Sirohi, Member 5. Prof. Mona Khare, Member Secretary
5.	Examination Committee	<ol style="list-style-type: none"> 1. Prof. A.K. Singh, Chairperson 2. Dr. Sunita Chugh, Member 3. Dr. Sangeeta Angom, Member 4. Dr. Suman Negi, Member 5. Dr. Mona Sedwal, Member
6.	Internal Complaints Committee	<ol style="list-style-type: none"> 1. Prof. Pranati Panda, Chairperson 2. Prof. Gauri Srivasatava, Member 3. Prof.Vineeta Sirohi, Member 4. Mrs. Puja Singh, Member 5. Administrative Officer, Member

7.	Anti-Ragging Committee	<ol style="list-style-type: none"> 1. Prof. Pranati Panda, Chairperson 2. Dr. Kashyapi Awasthi, Member 3. Administrative Officer, Member
8.	Student Counseling Centre	<ol style="list-style-type: none"> 1. Prof. Pranati Panda, Chairperson 2. Dr. Rasmita Das Swain, Member 3. Dr. Kashyapi Awasthi, Member
9.	Equal Opportunity Cell	<ol style="list-style-type: none"> 1. Prof. Vineeta Sirohi, Chairperson 2. Dr. Suman Negi, Member 3. Mr. Pramod Rawat, DPO, Member 4. Mrs. Sonam Anand Sagar, SO, Member
10.	Grievance Redressal Committee	<ol style="list-style-type: none"> 1. Prof. Veera Gupta, Chairperson 2. Prof. Vineeta Sirohi, Member 3. Dr. Sunita Chugh, Member 4. Dr. S.K. Mallik, Member 5. Ms. Anuradha Bose, Member 6. Ombudsman- Prof. Mohammad Miyan
11.	Jal Shakti Team	<ol style="list-style-type: none"> 1. Prof. Veera Gupta, Chairperson 2. Dr. Mona Sedwal, member 3. Ms. Nida Khan, Member 4. Mr. Jnyan Ranjan Sahoo, member 5. Mr. Chandra Prakash, Member Secretary

Vice-Chancellor**Professor N. V. Varghese**

Ph. D. (Educational Planning)

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Faculty & Academic Staff**Department of Educational Planning****Professor K. Biswal**, *Professor and Head and Incharge (U-DISE)*

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Area of Specialization: Economics of Education, Decentralized Planning in Education

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Professor P. Geetha Rani, (*on deputation*)**Dr. N. K. Mohanty**, *Assistant Professor*

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Area of Specialization: Educational Mobility, Regional Development & School Education

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Dr. Sunita Chugh, Associate Professor

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Professor Sudhanshu Bhushan, Professor and Head

Dean (Academic & Research)

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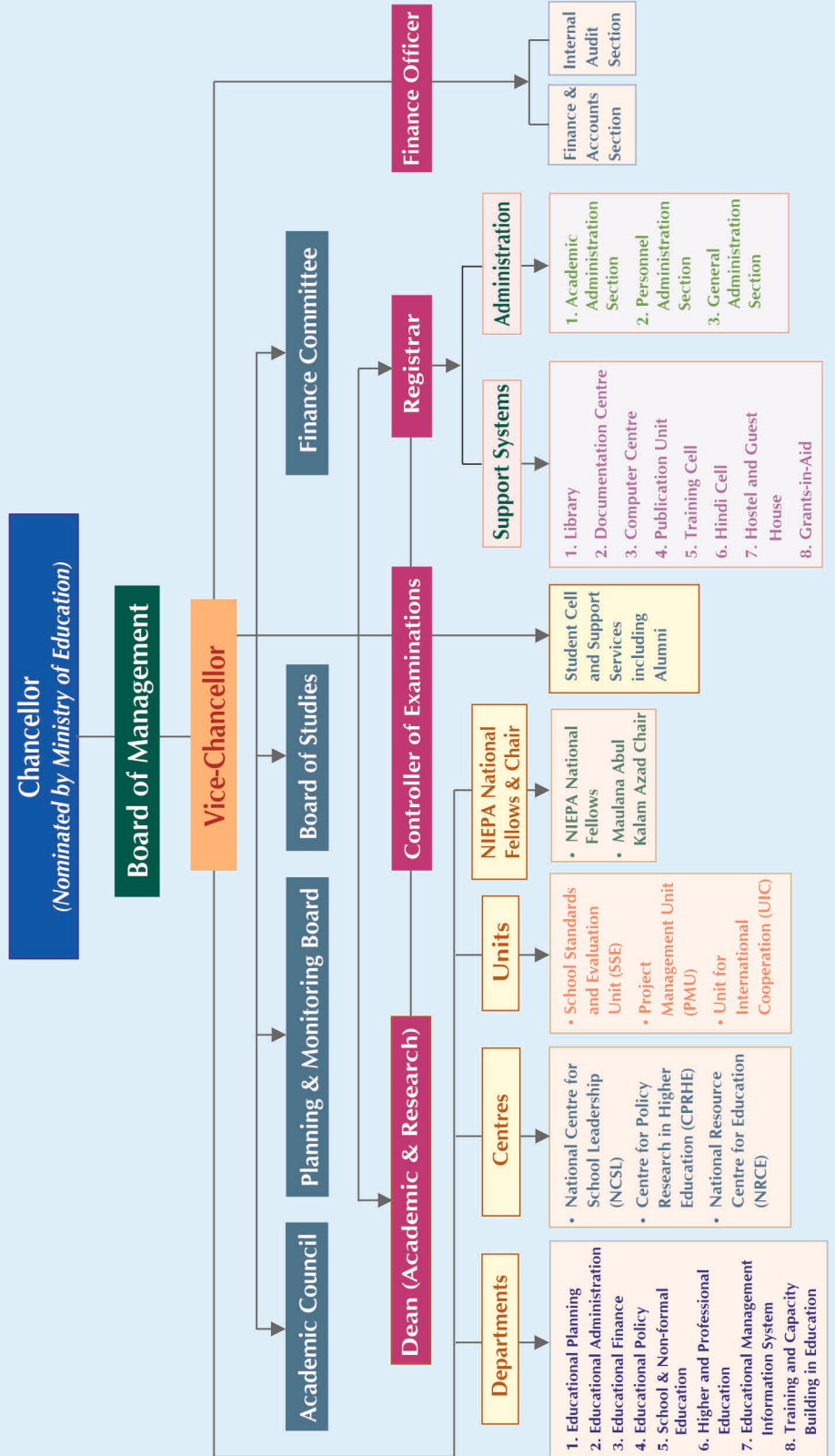
Annexure I

Broad Areas of Research*

1. Access Quality and Equity in education
 - Growth of education and development
 - Quality of education, learning levels, teachers, infrastructure, ICT
 - Inequalities in education
 - » Gender, social group, economic groups
 - » Inclusive education
2. Education Policy Analysis and implementation
 - Critical Review of Acts, Policies, plans and schemes in Education
3. Educational Development: Inter-Sectoral linkages
 - Education and economic growth, poverty, inequality and development
 - Education, Health and Nutrition
 - Education and labour market/employment/migration
 - Education, Democracy and Human Rights
4. Educational Planning
 - Demand for education
 - Manpower planning
 - » Planning and management of teachers and others human resources
 - » Supply and demand of teachers
 - Rate of return to education
 - Decentralized Planning, Governance and Community Participation in Education
5. Public, Private and External Financing of Education
 - Public, Private Partnership in education
 - Alternative methods of financing education and their effects on access , equity and quantity in education
6. Education, Gender and Development
7. Comparative Education
8. Globalisation, Internationalisation of Education and Development
9. Public Administration and Education
 - Central, state and local bodies
 - School Leadership and Organisational Development
10. Governance, Autonomy, Accountability
 - Governance at the system level, Governance of institutions
 - Institutional autonomy
 - Accreditation and Assessment
 - Management of public and private institutions
11. Professional Ethics and Value
12. Education, Literacy and Lifelong Learning
13. Early Childhood Care and Education
14. Skill Development, Technical and Vocational Education and Training (TVET)

* Proposals for research, not relevant for NIEPA, may not be considered.

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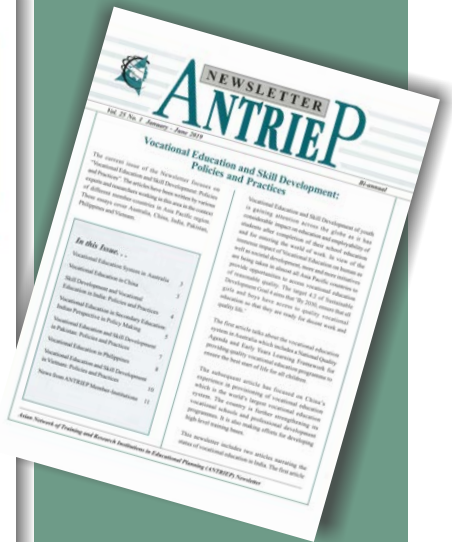
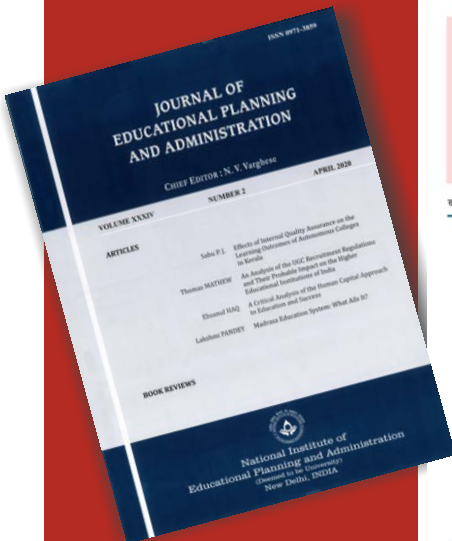


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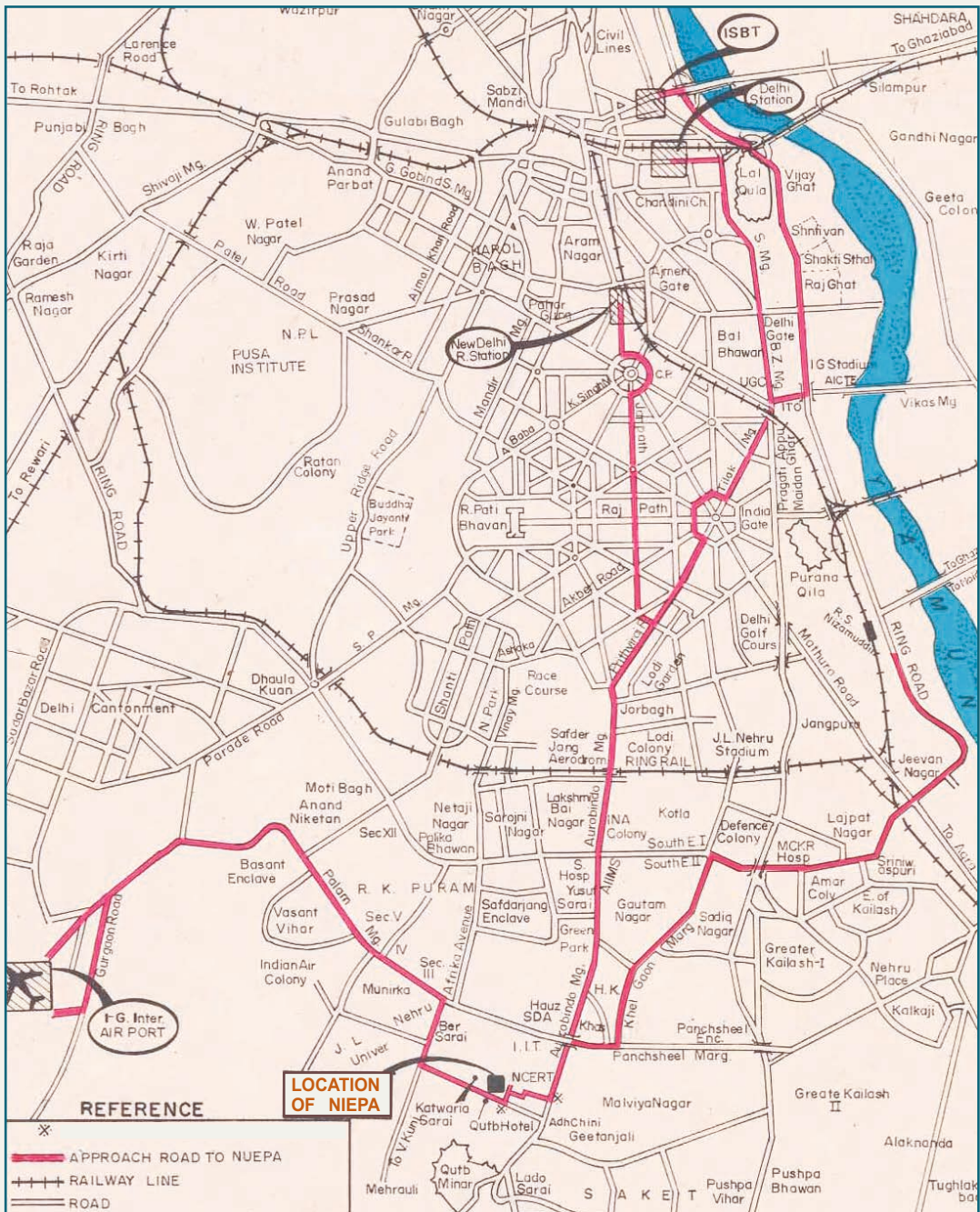
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